

WeiserMazars LLP

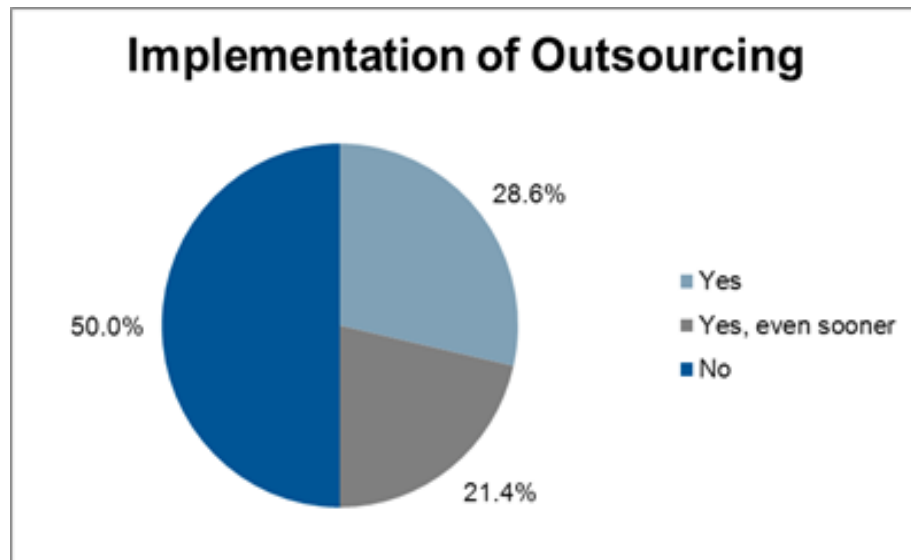
# WeiserMazars Moments December 2011 Survey Results



Outsourcing and shared services is a \$200 Billion a year worldwide industry, with the insurance sector only representing approximately 4% of recent outsourcing contracts.

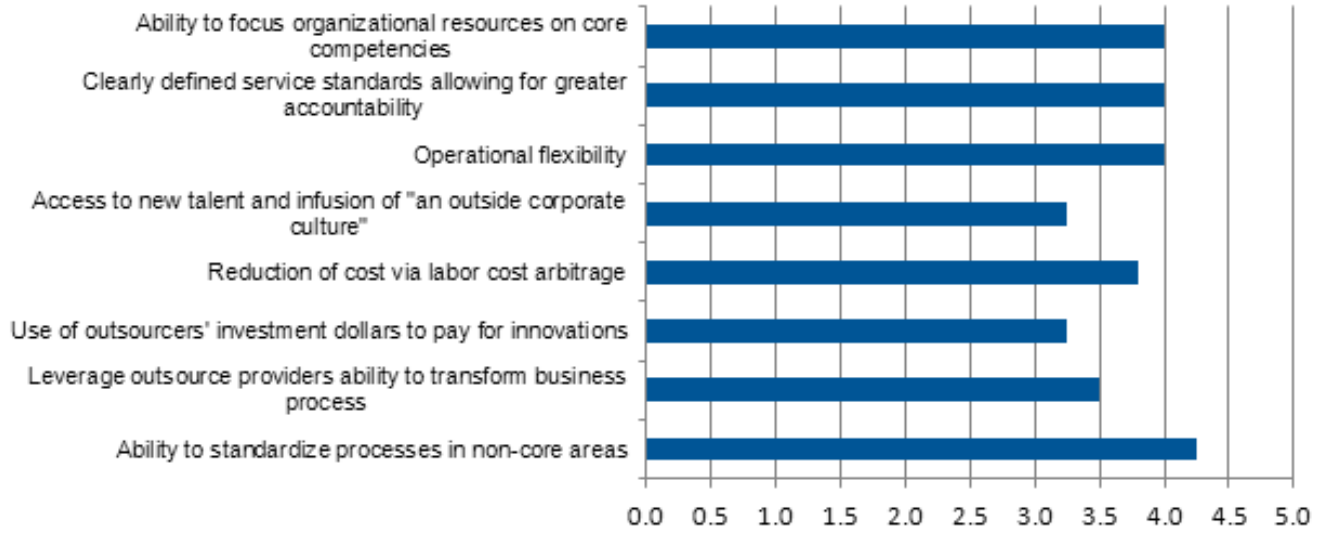
The answers received in WeiserMazars' December Moment and detailed below supported our last survey's observation in that 50% of CFOs and finance division's senior management personnel are not considering outsourcing or a shared services long term organizational strategy in the near future. Conversely 29% are allowing for the possibility and 22% are interested in reviewing these options earlier than the next 12-24 months.

The next two graphs detail the reasons your colleagues have for implementation of an outsourcing strategy and the reasons for not outsourcing.



*Turning the science of business into an art.*

## Reasons for Implementing Outsourcing



## Reasons for Not Implementing Outsourcing



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